

2684.

### IN THE UNITED STATES PATENT AND TRADEMARK OFFICE

In Re Patent Application of:

Craig M. Janik et al.

Application No.: 10/052,057

Filed: 10/19/2001

For: AUTOMATIC STORAGE AND

PLAYBACK DEVICE AND A

METHOD FOR USING THE SAME

Examiner: Lele, Tanmay S.

Art Unit: 2684

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AUG 2 1 2003

Technology Center 2600

Commissioner for Patents P.O. Box 1450 Alexandria, VA 22313-1450

### <u>DECLARATION OF PRIOR INVENTION IN THE UNITED STATES TO OVERCOME</u> CITED PUBLICATION (37 C.F.R. §1.131)

Sir:

My name is Craig M. Janik and I am one of the inventors of the invention described in the above referenced patent application. I founded Simple Devices, Inc. of San Mateo, California, the assignee of the above referenced application, in 2000 and continue to be employed there today.

The declaration made herein is to establish a conception of the invention in the application in the United States at a date prior to September 24, 2000, and diligently and constructively reducing the invention to practice from prior to September 24, 2000 to October 20, 2000, at which time the provisional application, serial no. 60/242,049, to which the above reference patent application claims priority, was filed. The date September 24, 2000 is the publication date of the cited paper entitled "Mobile"

Multimedia Platforms," written by Andrew Stirling and published in the <u>IEEE</u> <u>Vehicular Technology Conference</u>, 2000,

I hereby declare that my invention was conceived before September 24, 2000 and was constructively reduced to practice when the provisional application was filed October 20, 2000. Below stated are activities of myself and Simple Devices, Inc. regarding the date on which I conceived and reduced to practice my invention.

I conceived of the invention prior to September 24, 2000. Exhibit 1 attached herewith is a copy of a photograph of a whiteboard showing the conception of one embodiment of the system. The photograph was created prior to September 24, 2000.

I created a development directive prior to September 24, 2000, that references aspects of the invention. Exhibit 2 attached herewith is a copy of the development directive.

I described my invention to my patent writer, Lex Bayer, prior to September 24, 2000. Based on my description, Mr. Bayer prepared the current patent application, and therefore, my invention was constructively reduced to practice before September 24, 2000.

Exhibit 3 attached herewith includes copies of figures showing embodiments of a car stereo made by my patent attorney and sent to me prior to September 24, 2000.

I filed the provisional application serial no. 60/242,049 myself on October 20, 2000.

Based on the above description and as evidenced by the attached exhibits, the conception of the subject matter described in the present application occurred prior to the September 24, 2000 publication date of the Stirling reference and I worked diligently on the subject matter until its construction reduction to practice that occurred with the filing of the provisional application on October 20, 2000..

As the below-signed inventor, I, Craig M. Janik, hereby declare that all statements herein of my own knowledge are true and that all statements made on

information and belief are believed to be true; and further, that these statements are made knowing that willful false statements and the like are punishable by fine or imprisonment, or both under §1001 of Title 18 of the United States Code, and such willful or false statements may jeopardize the validity of the application or any patent issuing therefrom.

Respectfully submitted,

Dated: Aug. 8 , 2003

Signature

Full legal name:

Citizenship: Address:

Craig M. Janik United States

25566 Fernhill Drive,

Los Altos Hills, CA 94024

FIRST CLASS CERTIFICATE OF MAILING (37 C.F.R. §1.8(a))

I hereby certify that this correspondence is being deposited with the United States Postal Service as first class mail with sufficient postage in an envelope addressed to the Commissioner for Patents,

P.O. Box 1450, Alexandria, VA 22313-1450 on

Juanita Briscoe

Date



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Technology Center 2600

## **FEE TRANSMITTAL FOR FY 2003**

|   | TOTAL AMOUNT OF PAYMENT (\$) \$368.00                                     |  |  |  |  |  |  |  |
|---|---|--|--|--|--|--|--|--|
| Complete if Known:  |   |  |  |  |  |  |  |  |
| Application No. 10/052,0  | 57  |  |  |  |  |  |  |  |
| Filing Date 10/19/01  | A 1 11  |  |  |  |  |  |  |  |
| First Named Inventor Craig N  | n. Janik  |  |  |  |  |  |  |  |
| Group Art Unit <u>2684</u> Examiner Name <u>Lele, Tanmay</u>        | S   |  |  |  |  |  |  |  |
| Attorney Docket No. 00  | 05532.P020  |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |
| METHOD OF PAYMENT (ch   | · · · · · · · · · · · · · · · · · · ·                                     |  |  |  |  |  |  |  |
| 1. [ X ] The Commiss any over payr                                  | sioner is hereby authorized to charge indicated fees and credit nents to: |  |  |  |  |  |  |  |
| Deposit Acco<br>Deposit Acco  |   |  |  |  |  |  |  |  |
| [ X ] Charge Any Additional Fee Required Under 37 CFR 1.16 and 1.17 |   |  |  |  |  |  |  |  |
| [ ] Applicant cla   | ims small entity status. See 37 CFR 1.27                                  |  |  |  |  |  |  |  |
| 2. <u>X</u> Payment Enc   | losed: X Check Money Order Other  |  |  |  |  |  |  |  |
| FEE CALCULATION   |   |  |  |  |  |  |  |  |
| 1. BASIC FILING FEE   |   |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |
| Large Entity Small Entity   |   |  |  |  |  |  |  |  |
| Fee Fee Fee   | For Boundation For Bold   |  |  |  |  |  |  |  |
| Code (\$) Code (\$)   | Fee Description Fee Paid  |  |  |  |  |  |  |  |
| 1001 750 2001 375<br>1002 330 2002 165                              | Utility application filing fee  Design application filing fee             |  |  |  |  |  |  |  |
| 1002 330 2002 163   | Plant filing fee  |  |  |  |  |  |  |  |
| 1004 750 2004 375   | Reissue filing fee  |  |  |  |  |  |  |  |
| 1005 160 2005 80  | Provisional application filing fee  |  |  |  |  |  |  |  |
|   | •   |  |  |  |  |  |  |  |
|   | SUBTOTAL (1) \$   |  |  |  |  |  |  |  |
| 2. EXTRA CLAIM FEES   | Fee from  |  |  |  |  |  |  |  |
|   | Extra Claims below Fee Paid   |  |  |  |  |  |  |  |
| Total Claims 46   | $-41^{**} = 5$  |  |  |  |  |  |  |  |
| Independent Claims 6  | $-4^{**} = 2$   |  |  |  |  |  |  |  |
| Multiple Dependent  |   |  |  |  |  |  |  |  |
|   | d, if greater; For Reissues, see below.                                   |  |  |  |  |  |  |  |
| Large Entity Small Entity   | <u>., </u>  |  |  |  |  |  |  |  |
| Fee Fee Fee Fee   |   |  |  |  |  |  |  |  |
| Code (\$) Code (\$)   | Fee Description   |  |  |  |  |  |  |  |
| 1202 18 2202 9  | Claims in excess of 20  |  |  |  |  |  |  |  |
| 1201 84 2201 42   | Independent claims in excess of 3   |  |  |  |  |  |  |  |
| 1203 280 2203 140   | Multiple dependent claim, if not paid                                     |  |  |  |  |  |  |  |
| 1204 84 2204 42   | **Reissue independent claims over original patent                         |  |  |  |  |  |  |  |
| 1205 18 2205 9  | **Reissue claims in excess of 20 and over original patent                 |  |  |  |  |  |  |  |
|   | SUBTOTAL (2) \$ 258.00  |  |  |  |  |  |  |  |
|   |   |  |  |  |  |  |  |  |

### **FEE CALCULATION (continued)**

## 3. ADDITIONAL FEES

Reg. Number: <u>41,236</u>

01/01/03

| J.   | ADDITIO       | ************************************** |                |   |              |
|------|---------------|--|----------------|---|--------------|
|      | Entity        | Small E                                |                |   |              |
| Fee  | Fee           | Fee                                    | Fee            |   | Con Daid     |
| Code |               | Code                                   | (\$)           | Fee Description   | Fee Paid     |
| 1051 | 130           | 2051                                   | 65<br>05       | Surcharge - late filing fee or oath   |              |
| 1052 | 50            | 2052                                   | 25             | Surcharge - late provisional filing fee or cover sheet  |              |
| 1053 | 130           | 1053                                   | 130            | Non-English specification   |              |
| 1812 | 2,520         | 1812                                   | 2,520          | For filing a request for ex parte reexamination   |              |
| 1813 | 8,800         | 1813                                   | 8,800          | Request for inter parties reexamination Requesting publication of SIR prior to Examiner action              | <del></del>  |
| 1804 | 920*          | 1804                                   | 920*           | Requesting publication of SIR prior to Examiner action  Requesting publication of SIR after Examiner action |              |
| 1805 | 1,840*        | 1805                                   | 1,840*         | Extension for reply within first month  | 110.00       |
| 1251 | 110           | 2251<br>2252                           | 55<br>205      | Extension for reply within second month   | 110.00       |
| 1252 | 410           |  |                | Extension for reply within second month   |              |
| 1253 | 930           | 2253                                   | 465<br>725     | Extension for reply within fourth month   |              |
| 1254 | 1,450         | 2254                                   | 725            |   |              |
| 1255 | 1,970         | 2255                                   | 985<br>460     | Extension for reply within fifth month  |              |
| 1401 | 320           | 2401                                   | 160<br>160     | Notice of Appeal  |              |
| 1402 | 320           | 2402                                   | 160            | Filing a brief in support of an appeal  |              |
| 1403 | 280           | 2403                                   | 140            | Request for oral hearing  |              |
| 1451 | 1,510         | 1451                                   | 1,510          | Petition to institute a public use proceeding   |              |
| 1452 | 110           | 2452                                   | 55<br>050      | Petition to revive – unavoidable  |              |
| 1453 | 1,300         | 2453                                   | 650<br>650     | Petition to revive - unintentional  |              |
| 1501 | 1,300         | 2501                                   | 650            | Utility issue fee (or reissue)  |              |
| 1502 | 470           | 2502                                   | 235            | Design issue fee  | <del></del>  |
| 1503 | 630           | 2503                                   | 315            | Plant issue fee   |              |
| 1460 | 130           | 1460                                   | 130            | Petitions to the Commissioner   |              |
| 1807 | 50            | 1807                                   | 50             | Processing fee under 37 CFR 1.17(q)   |              |
| 1806 | 180           | 1806                                   | 180            | Submission of Information Disclosure Stmt   |              |
| 8021 | 40            | 8021                                   | 40             | Recording each patent assignment per  |              |
|      |               |  |                | property (times number of properties)   |              |
| 1809 | 750           | 2809                                   | 375            | For filing a submission after final rejection (see 37 CFR 1.129(a))   |              |
| 1814 | 110           | 2814                                   | 55             | Statutory Disclaimer  |              |
| 1810 | 750           | 2810                                   | 375            | For each additional invention to be examined (see 37 CFR 1.129(b))  |              |
| 1801 | 750           | 2801                                   | 375            | Request for Continued Examination (RCE)   |              |
| 1802 | 900           | 1802                                   | 900            | Request for expedited examination (ROL)   |              |
| 1002 | 300           | 1002                                   | 300            | application   |              |
| 1504 | 300           | 1504                                   | 300            | Publication fee for early, voluntary, or normal pub.  |              |
| 1505 | 300           | 1505                                   | 300            | Publication fee for republication   |              |
| 1803 | 130           | 1803                                   | 130            | Request for voluntary publication or republication  |              |
| 1808 | 130           | 1808                                   | 130            | Processing fee under 37 CFR 1.17(i) (except provisionals  | .)           |
| 1454 | 1,300         |  |                | Acceptance of unintentionally delayed claim for priority  |              |
| Othe | r fee (specif | fy)                                    |                |   |              |
| Othe | r fee (specif | fy)                                    | <del>.</del> . |   |              |
|      |               | . P.U                                  | D-14           | SUBTOTAL (3) \$1  | 10.00        |
|      | ced by Basic  |  | Paid           |   |              |
|      | MITTED B      | _                                      |                |   |              |
| • •  | d or Printe   |  | _              | Kiu Teresa Wong   |              |
| Sign | ature:        |  | CZ=            | Date: 8/14/03   | <del> </del> |

-2-

Telephone Number: \_\_\_

(408) 720-8300



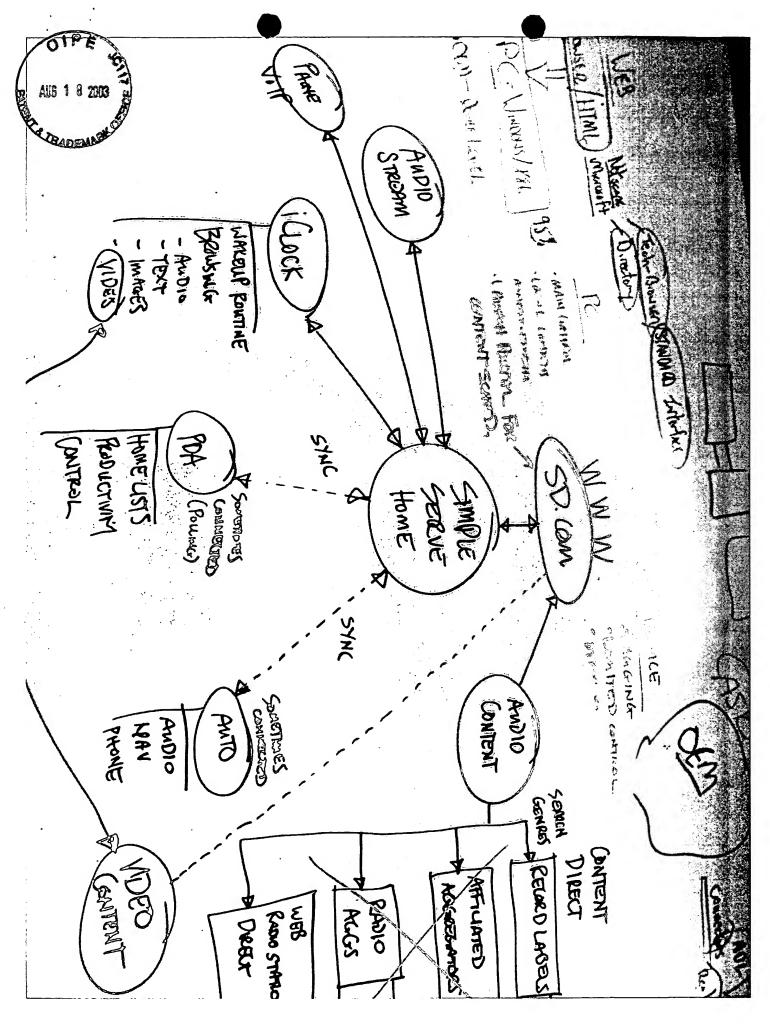
## **FEE TRANSMITTAL FOR FY 2003**

|   |   |              |             | 1 1100                     |                         |               |                |                 |  |
|---|---|--------------|-------------|----------------------------|-------------------------|---------------|----------------|-----------------|--|
| C   | oloko i <b>d W</b> o  |              |             | TOTAL AMOU                 | NT OF PAYMENT (\$)      | ) <u>\$</u> : | 368.00         |                 |  |
|   | Complete if Known:  |              |             |                            |                         |               |                |                 |  |
| Application No. <u>10/052,057</u> Filing Date <u>10/19/01</u> |   |              |             |                            |                         |               |                |                 |  |
| Firet   | Named In  | ventor (     | Crain M     | lanik                      |                         | <del></del>   |                |                 |  |
|   | Art Unit  |              | Claig W.    | Janik                      |                         | _             |                |                 |  |
|   | iner Name   |              | anmay :     | S.                         |                         |               |                |                 |  |
|   | ey Docket   |              | 005         | 5532.P020                  |                         |               |                |                 |  |
|   | HOD OF  |              |             |                            |                         |               |                |                 |  |
| 1.  | [ x ]   |              |             | oner is hereby<br>ents to: | authorized to charg     | je indicated  | d fees and cre | dit             |  |
|   | Deposit Account Number 02-2666  Deposit Account Name  |              |             |                            |                         |               |                |                 |  |
|   | [ X ]   | Charge       | Any A       | ditional Fee R             | equired Under 37 C      | FR 1.16 and   | d 1.17         |                 |  |
|   | [ ]   | Applica      | ant clair   | ns small entity            | status. See 37 CFF      | R 1.27        |                |                 |  |
| 2.  | <u>x</u>  | Payme        | nt Enclo    | osed: <u>X</u>             | Check Money Order Other |               |                |                 |  |
| FEE   | CALCUL  | ATION        |             |                            |                         |               |                |                 |  |
| 1.  | BASIC F   | ILING F      | EE          |                            |                         |               |                |                 |  |
| Large   | Entity  | Small I      | Entity      |                            |                         |               |                |                 |  |
| Fee   | Fee   | Fee          | Fee         |                            |                         |               |                |                 |  |
| Code  | (\$)  | Code         | (\$)        | Fee Descrip                | tion                    |               |                | Fee Paid        |  |
| 1001  | 750   | 2001         | 375         |                            | cation filing fee       |               |                |                 |  |
| 1002  | 330   | 2002         | 165         |                            | ication filing fee      |               |                | <del></del>     |  |
| 1003  | 520   | 2003         | 260         | Plant filing f             |                         |               |                |                 |  |
| 1004  | 750   | 2004         | 375         | Reissue filin              |                         |               |                |                 |  |
| 1005  | 160   | 2005         | 80          | Provisional                | application filing fe   | 9             |                | <del></del>     |  |
|   |   |              |             |                            |                         | SUB           | TOTAL (1) \$   |                 |  |
| 2.  | EXTRA   | CLAIM F      | EES         |                            |                         |               | Fee from       |                 |  |
|   |   |              |             | <u>E</u>                   | xtra Claims             |               | below          | <u>Fee Paid</u> |  |
| T. 4  | . Ala!  | 40           |             | _41** =                    | E                       | X             | 18.00          | = 90.00_        |  |
|   | l Claims  | 46<br>Claima | 6           | -41" = _                   | <u>5</u><br>2           | x             |                | = <u>168.00</u> |  |
|   | pendent   |              | 0_          | -4 = _                     |                         | ^             |                | = <u>108.00</u> |  |
|   | iple Depe   |              |             | l 16 mm - + =              | 'as Daicausa asa 1      | nolo          | <del></del>    |                 |  |
|   | **Or number previously paid, if greater; For Reissues, see below. <u>Large Entity</u> <u>Small Entity</u> |              |             |                            |                         |               |                |                 |  |
|   |   |              |             |                            |                         |               |                |                 |  |
| Fee   | Fee   | Fee          | Fee<br>(\$) | Ego Docorioti              | ion                     |               |                |                 |  |
| Code  |   | Code         | (\$)<br>9   | Fee Descripti              |                         |               |                |                 |  |
| 1202<br>1201  |   | 2202<br>2201 | 42          |                            | claims in excess of     | 3             |                |                 |  |
| 1201  |   | 2201         | 140         |                            | endent claim, if not    |               |                |                 |  |
| 1203  |   | 2204         | 42          |                            | dependent claims ov     |               | patent         |                 |  |
| 1204  |   | 2205         | 9           | **Reissue cia              | ims in excess of 20     | and over o    | riginal patent |                 |  |
| 1.203   | 10  |              | •           |                            |                         |               | _              |                 |  |
|   |   |              |             |                            |                         | SU            | JBTOTAL (2)    | \$ 258.00       |  |

## FEE CALCULATION (continued)

## 3. ADDITIONAL FEES

| Large  |                          | Small E    |          |  |             |
|--------|--------------------------|------------|----------|--|-------------|
| Fee    | Fee                      | Fee        | Fee      |  |             |
| Code   | (\$)                     | Code       | (\$)     | Fee Description  | Fee Paid    |
| 1051   | 130                      | 2051       | 65       | Surcharge - late filing fee or oath                      |             |
| 1052   | 50                       | 2052       | 25       | Surcharge - late provisional filing fee or cover sheet   |             |
| 1053   | 130                      | 1053       | 130      | Non-English specification                                |             |
| 1812   | 2,520                    | 1812       | 2,520    | For filing a request for ex parte reexamination          |             |
| 1813   | 8,800                    | 1813       | 8,800    | Request for inter parties reexamination                  |             |
| 1804   | 920*                     | 1804       | 920*     | Requesting publication of SIR prior to Examiner action   | <del></del> |
| 1805   | 1,840*                   | 1805       | 1,840*   | Requesting publication of SIR after Examiner action      | 110.00      |
| 1251   | 110                      | 2251       | 55       | Extension for reply within first month                   | 110.00      |
| 1252   | 410                      | 2252       | 205      | Extension for reply within second month                  |             |
| 1253   | 930                      | 2253       | 465      | Extension for reply within third month                   |             |
| 1254   | 1,450                    | 2254       | 725      | Extension for reply within fourth month                  |             |
| 1255   | 1,970                    | 2255       | 985      | Extension for reply within fifth month                   |             |
| 1401   | 320                      | 2401       | 160      | Notice of Appeal   |             |
| 1402   | 320                      | 2402       | 160      | Filing a brief in support of an appeal                   |             |
| 1403   | 280                      | 2403       | 140 .    | Request for oral hearing                                 |             |
| 1451   | 1,510                    | 1451       | 1,510    | Petition to institute a public use proceeding            |             |
| 1452   | 110                      | 2452       | 55       | Petition to revive – unavoidable                         |             |
| 1453   | 1,300                    | 2453       | 650      | Petition to revive - unintentional                       |             |
| 1501   | 1,300                    | 2501       | 650      | Utility issue fee (or reissue)                           |             |
| 1502   | 470                      | 2502       | 235      | Design issue fee   |             |
| 1503   | 630                      | 2503       | 315      | Plant issue fee  |             |
| 1460   | 130                      | 1460       | 130      | Petitions to the Commissioner                            |             |
| 1807   | 50                       | 1807       | 50       | Processing fee under 37 CFR 1.17(q)                      |             |
| 1806   | 180                      | 1806       | 180      | Submission of Information Disciosure Stmt                |             |
| 8021   | 40                       | 8021       | 40       | Recording each patent assignment per                     |             |
|        |                          |            |          | property (times number of properties)                    |             |
| 1809   | 750                      | 2809       | 375      | For filing a submission after final rejection            |             |
|        |                          |            |          | (see 37 CFR 1.129(a))                                    |             |
| 1814   | 110                      | 2814       | 55       | Statutory Disciaimer                                     |             |
| 1810   | 750                      | 2810       | 375      | For each additional Invention to be examined             |             |
|        |                          |            |          | (see 37 CFR 1.129(b))                                    |             |
| 1801   | 750                      | 2801       | 375      | Request for Continued Examination (RCE)                  |             |
| 1802   | 900                      | 1802       | 900      | Request for expedited examination of a design            |             |
|        |                          |            |          | application  |             |
| 1504   | 300                      | 1504       | 300      | Publication fee for early, voluntary, or normal pub.     |             |
| 1505   | 300                      | 1505       | 300      | Publication fee for republication                        |             |
| 1803   | 130                      | 1803       | 130      | Request for voluntary publication or republication       |             |
| 1808   | 130                      | 1808       | 130      | Processing fee under 37 CFR 1.17(i) (except provisionals | )           |
| 1454   | 1,300                    | 1454       | 1,300    | Acceptance of unintentionally delayed claim for priority |             |
|        |                          |            | •        |  |             |
|        | fee (specif              |            |          |  |             |
| Other  | fee (specif              | y)         |          |  | <del></del> |
|        | ad by Bas'-              | Cilian For | Doid     | SUBTOTAL (3) \$ <u>1</u>                                 | 10.00       |
|        | ed by Basic<br>IITTED BY |            | raiu     |  |             |
|        |                          | _          | Ob. at 1 | Win Taraca Mona  |             |
| • •    | l or Printe              | a Name:    | Chul-I   | Kiu Teresa Wong  Date: 8/14/03                           | ****        |
| Signa  | ture:                    |            | 1 62     |  |             |
| Reg. I | Number:                  | 41,236     |          | Telephone Number: (408) 720-8300                         | 0           |





### **SimpleDevices Development Directive**

### Purpose

The purpose of this document is to set down SimpleDevices' basic business model and resulting product strategy. In a startup situation, where development and planning is occurring iteratively, it is important for everyone to understand the big picture, as this will inform and provide direction during situations where implementation details may be missing.

#### **Business Model**

At the highest level, SimpleDevices' goal is to create an information channel, or platform, for delivering relevant and useful content to the end user, through a variety of thin client (simple) devices in the home. More specifically, the company will operate a portal that is tightly integrated with end user's PCs, which will access the portal and cache content for delivery to specific devices at the right time.

Therefore, SimpleDevices' main and most important products are the integrated portal and software that exists on the PC. In the end, our value proposition is tied to this combination of software and content.

However, the company is currently expending significant development effort and resources on a variety of simple device designs. The reason that attention is being paid to the devices is threefold.

First, we have to build some thin client devices for our platform, because none exist at this time. SimpleDevices is proposing a platform architecture that is contrary to the general direction of the information appliance market right now. The convention is the development and marketing of interactive, fat client browsing devices. The vast majority of OEMs are building lower cost PCs essentially, that have large LCDs and memory on board. SimpleDevices, on the other hand, is proposing a system where the PC caches the content and delivers it to devices that either play it back to the user in real time (streaming) or that store the content.

Second, in the process of developing the platform, we think we have invented some neat and useful devices that show off the capability and power of the system. We believe we can prime the market for our platform by seeding it with useful devices. So the development of the products are both to show off the platform, and to give one or more consumer electronics OEMs a head start in taking the products to market. The more fully developed the reference designs, the faster the OEM can get to market. And speed right now is everything.

Third, in order to understand the complete and realistic capability of the platform, we need to understand the minimal capability of the devices, since they are the terminus for the content. For example, as we have seen, it doesn't matter if we can cache full motion video content on the PC if there is no reasonably inexpensive hardware system that can play it back. So we have to develop some devices to learn and fine-tune the platform. Additionally, since user interface is so important to the system, we have to build the system with some devices in mind so we can create a compelling user experience.

s important to note that SimpleDevices does not currently plan to brand and distribute any of the actual simple devices.

The hardware business is a mature industry with large players. The creation of brand, and sales and distribution channels is a difficult and expensive proposition. The firm's goal is to work with existing product companies who will co-brand, or independently brand the hardware products. SimpleDevices will supply the software on the PC, and operate the portal. In fact, we hope that once the platform exists, hardware OEMs will create their own devices that work with our platform.

### Reference Design Product Plan

**Internet-enabled Alarm Clock (iClock)** - portal for selecting content and setting up wake-up routine; content stored on PC; content sent to iClock as per wake-up routine; tagging; user-programmable softkeys.

**PC-to-Stereo Converter (AudioStream)** - Stream MP3s stored on the PC; stream Internet content through PC to stereo; portal for selecting content; tagging.

**Connected PDA (LiveWireless mode)** – PDA/Webpad application; Browse Internet through PC connection using high-speed wireless LAN; control other devices; sync to memory.

**Connected Automobile** – Synchronize content from PC to automobile using wireless LAN; portal for selecting content and setting sync routine; tagging.

### **Development Focus**

I think of the development of SimpleDevices platform as three basic phases that obviously overlap. The phases are Channel Architecture, Portal and Interface, and Content.

Channel Architecture - 1st 6 months

Portal and Interface – 2<sup>nd</sup> 6 months

Content and Experience - thereafter

The first phase is the Channel Architecture phase, where we are learning about the capability of the existing technology components, ranging form content types, to device technology, and laying the groundwork. During this phase, we have to be work simultaneously on the devices, the PC software, and the portal. We are fairly far up the learning curve on the device technology capability. However, we must quickly get to a functional software prototype that we can demonstrate and use to further develop the system.



